





# My Life at Stanford Computer Science

- **Graduate student: 1977-1981**
  - failed the AI qualifying exam!
- **Assistant Professor: 1983-1984**
  - life as the "department random"



# Since I left...

- Carnegie Mellon University: summer 1981
- MIT, research scientist: 1981-1983
- MIT, faculty: 1984--



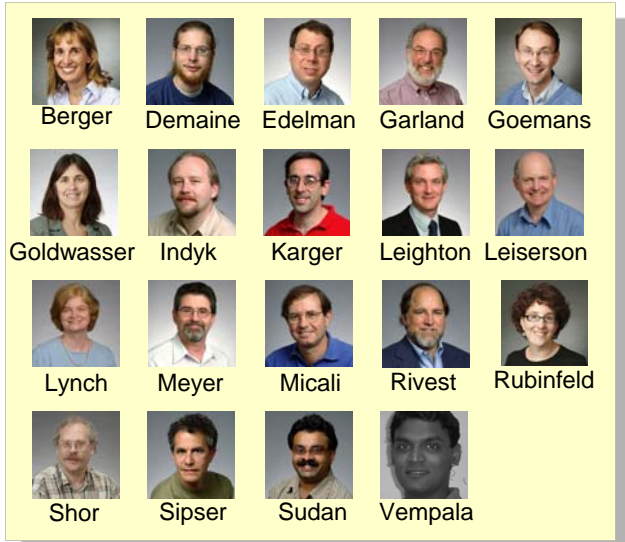
# MIT Computer Science and Artificial Intelligence Lab



## Systems



## Language, Learning, Vision, & Graphics

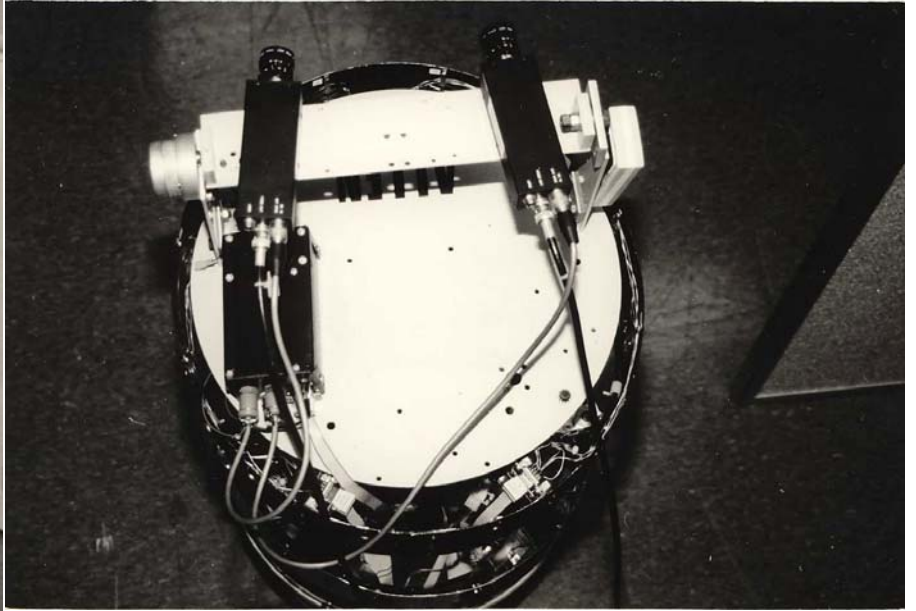
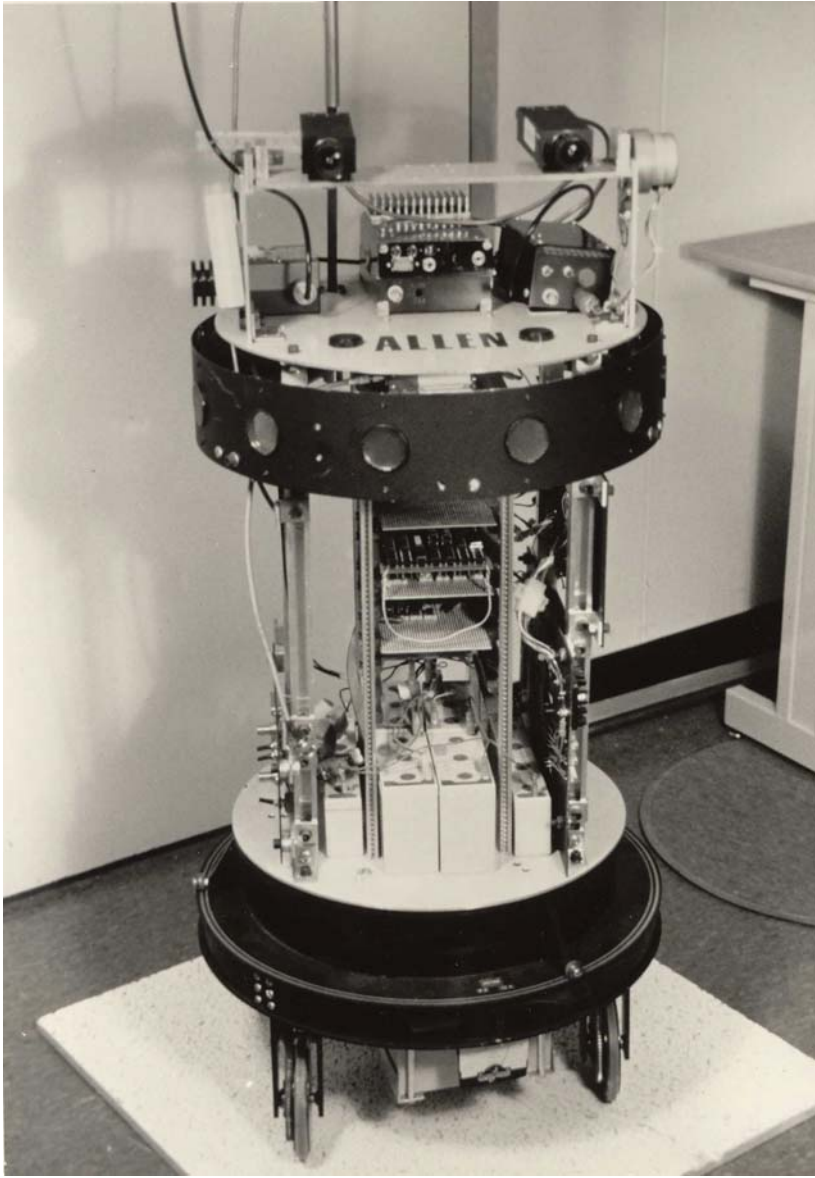


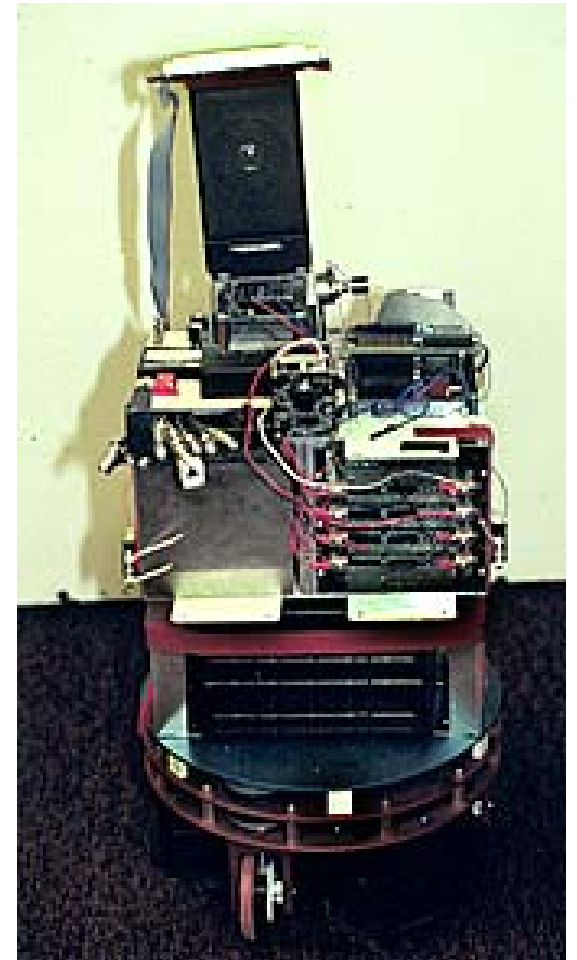
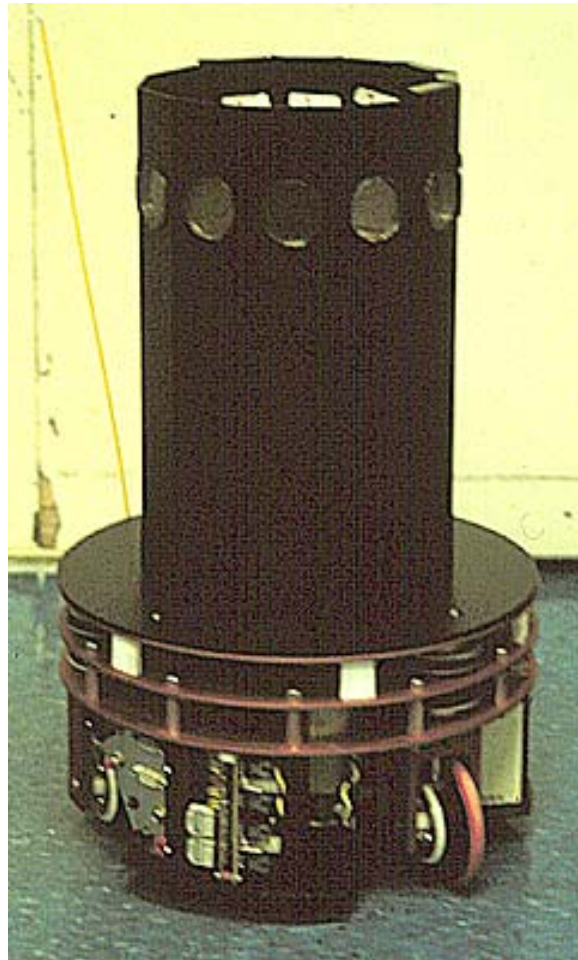
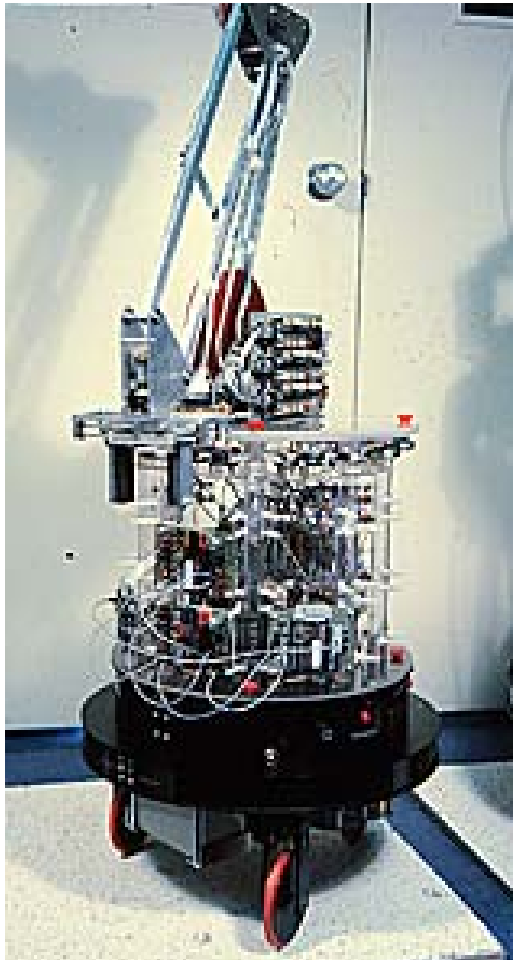
## Theory

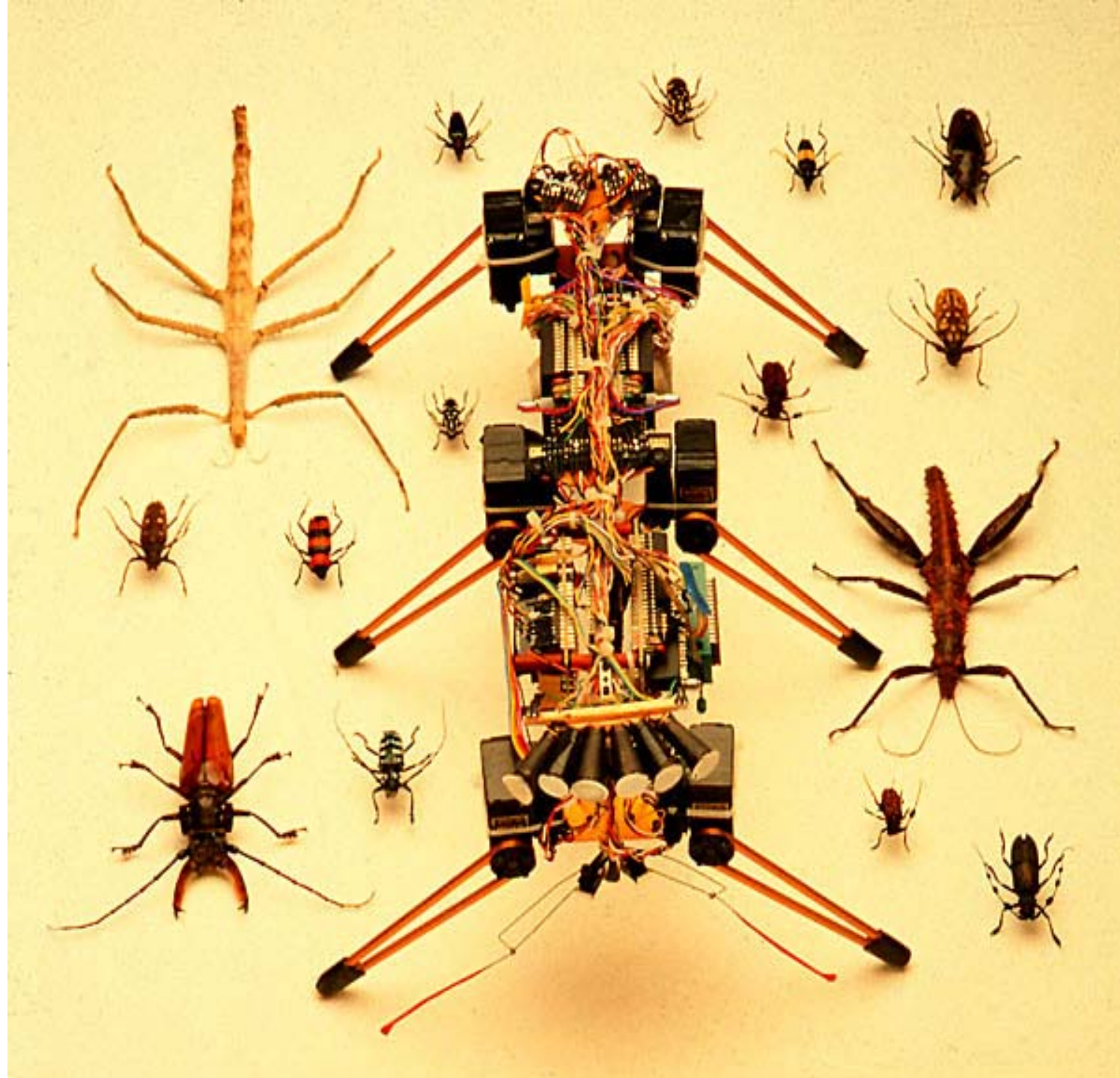


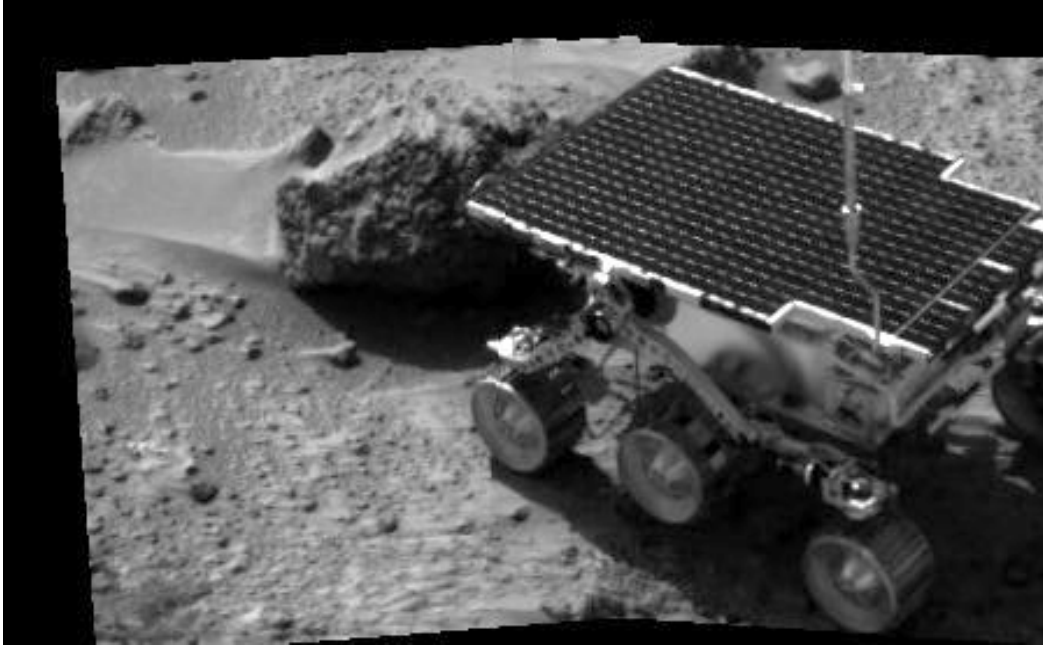
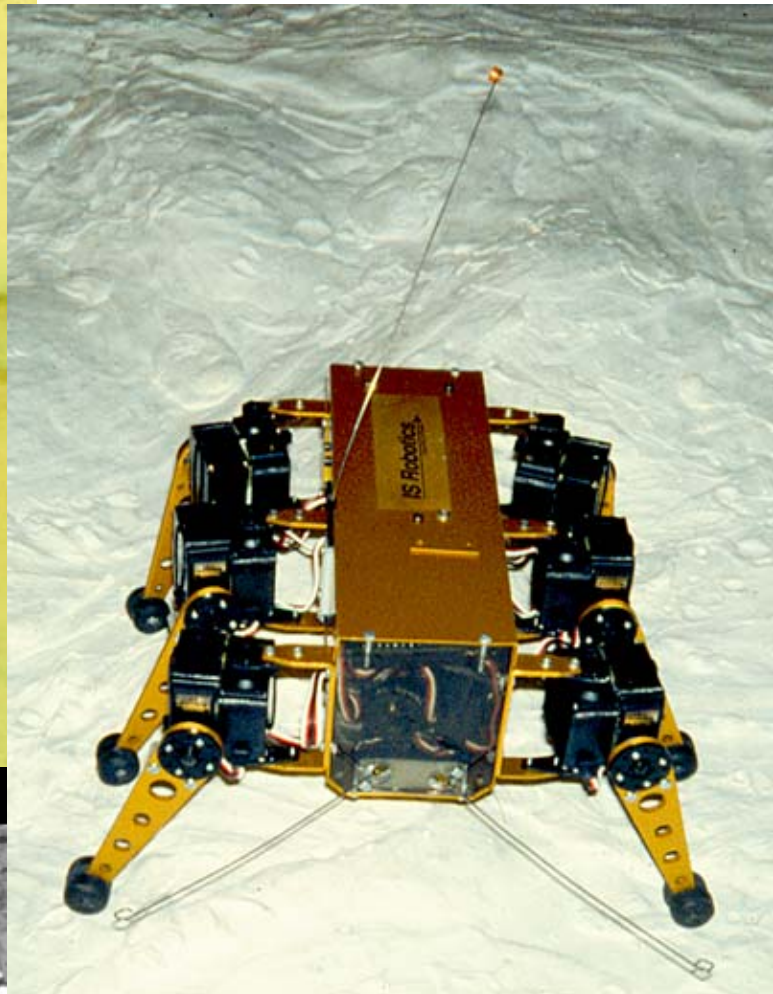
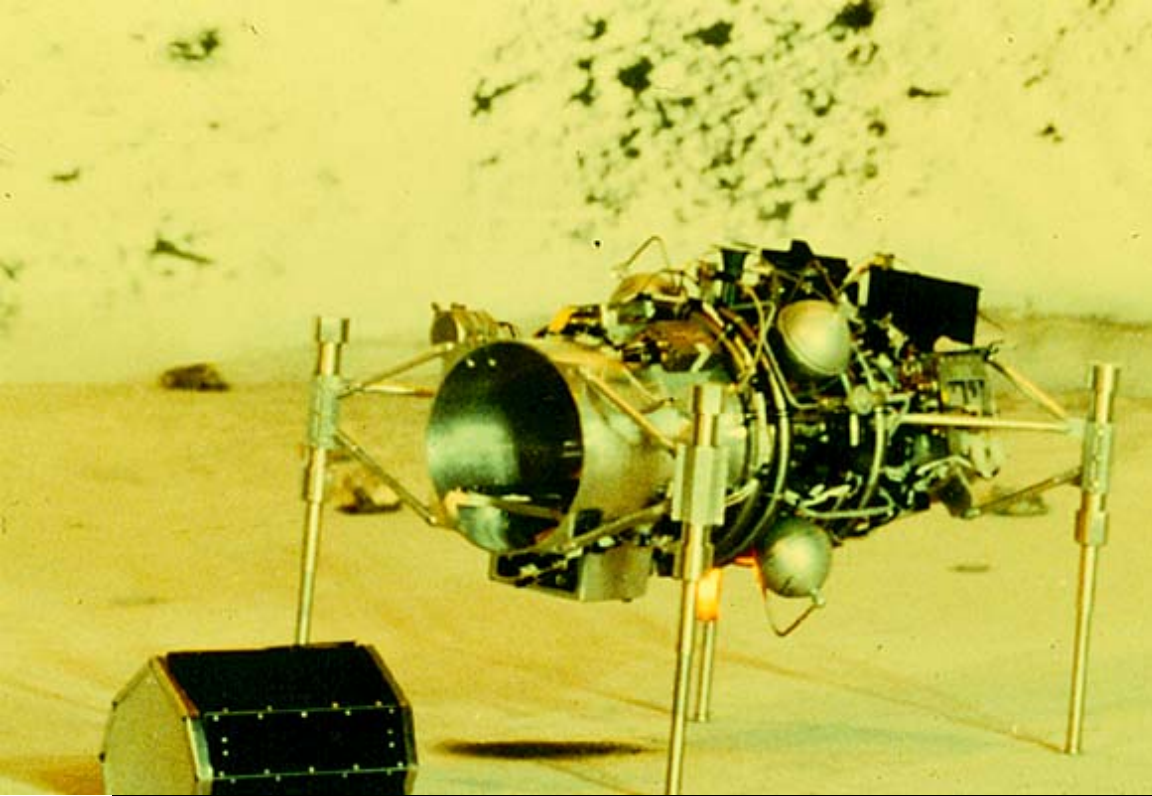
## Physical, Biological, & Social Systems



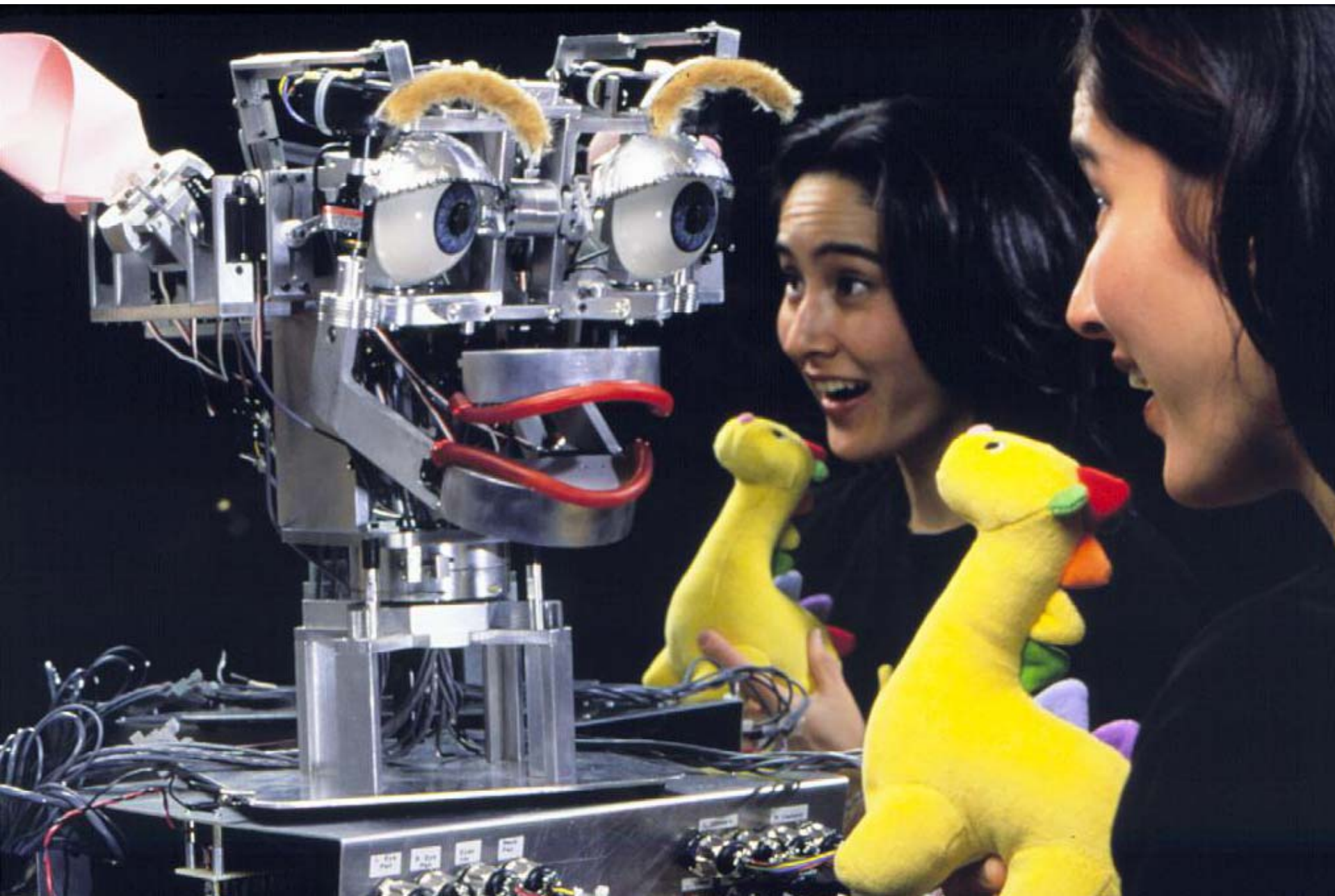




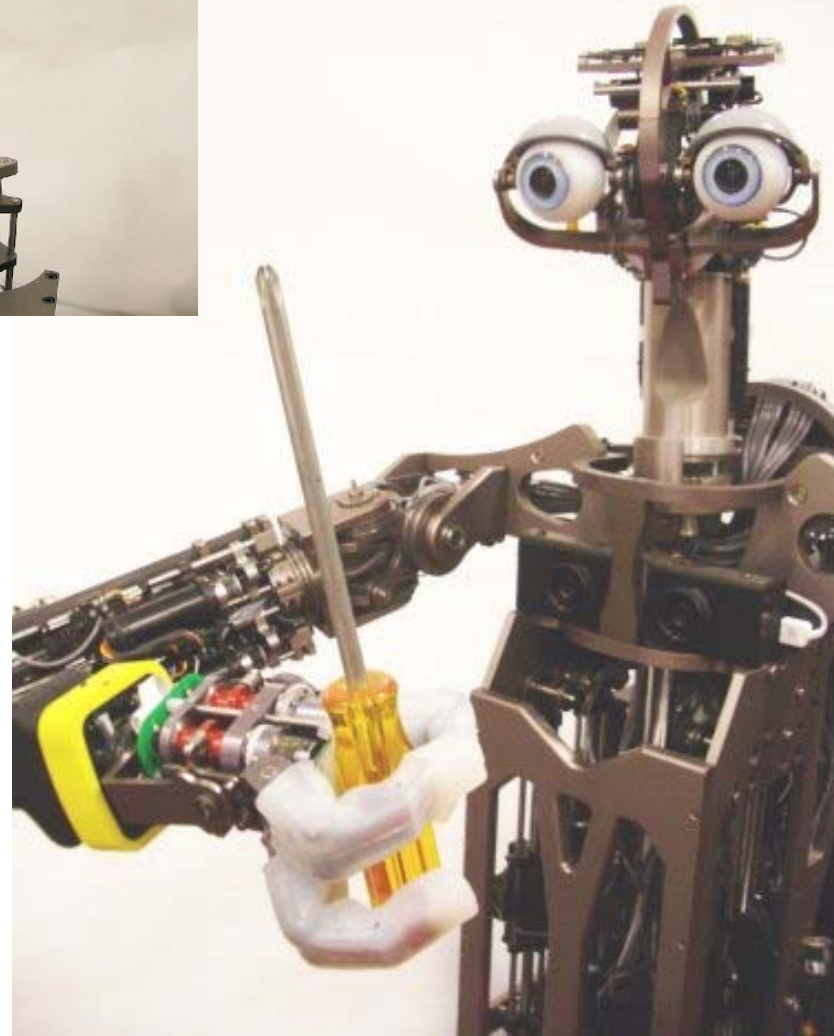
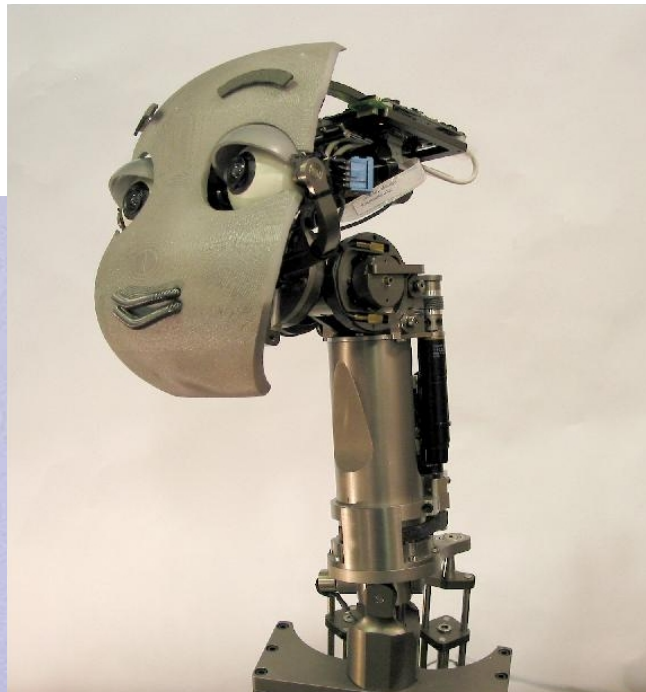
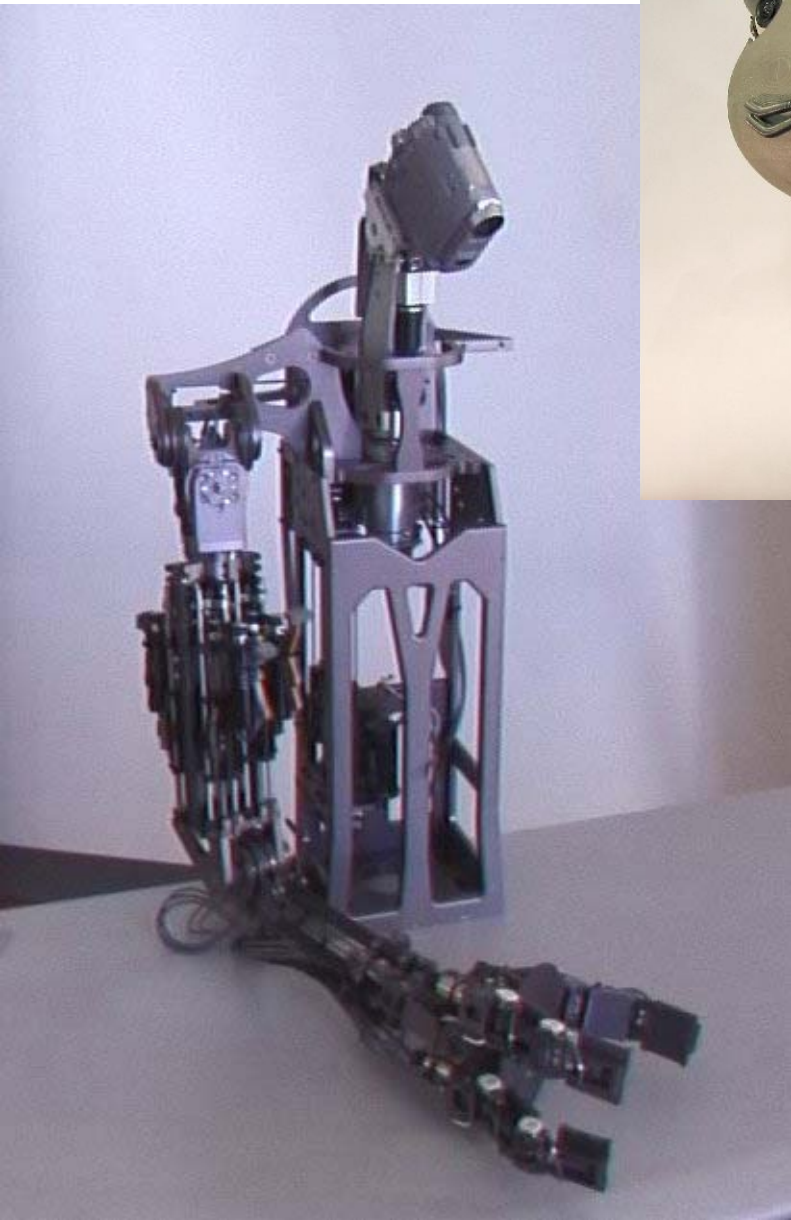


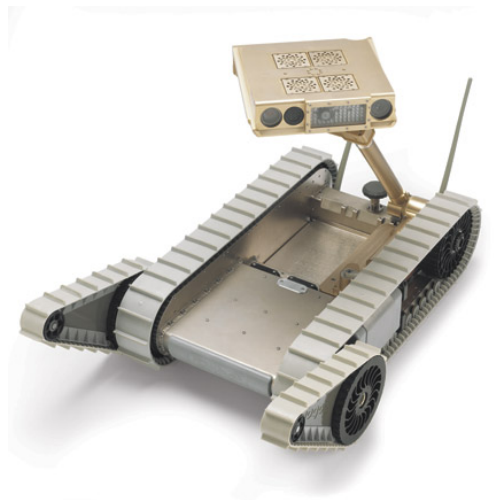












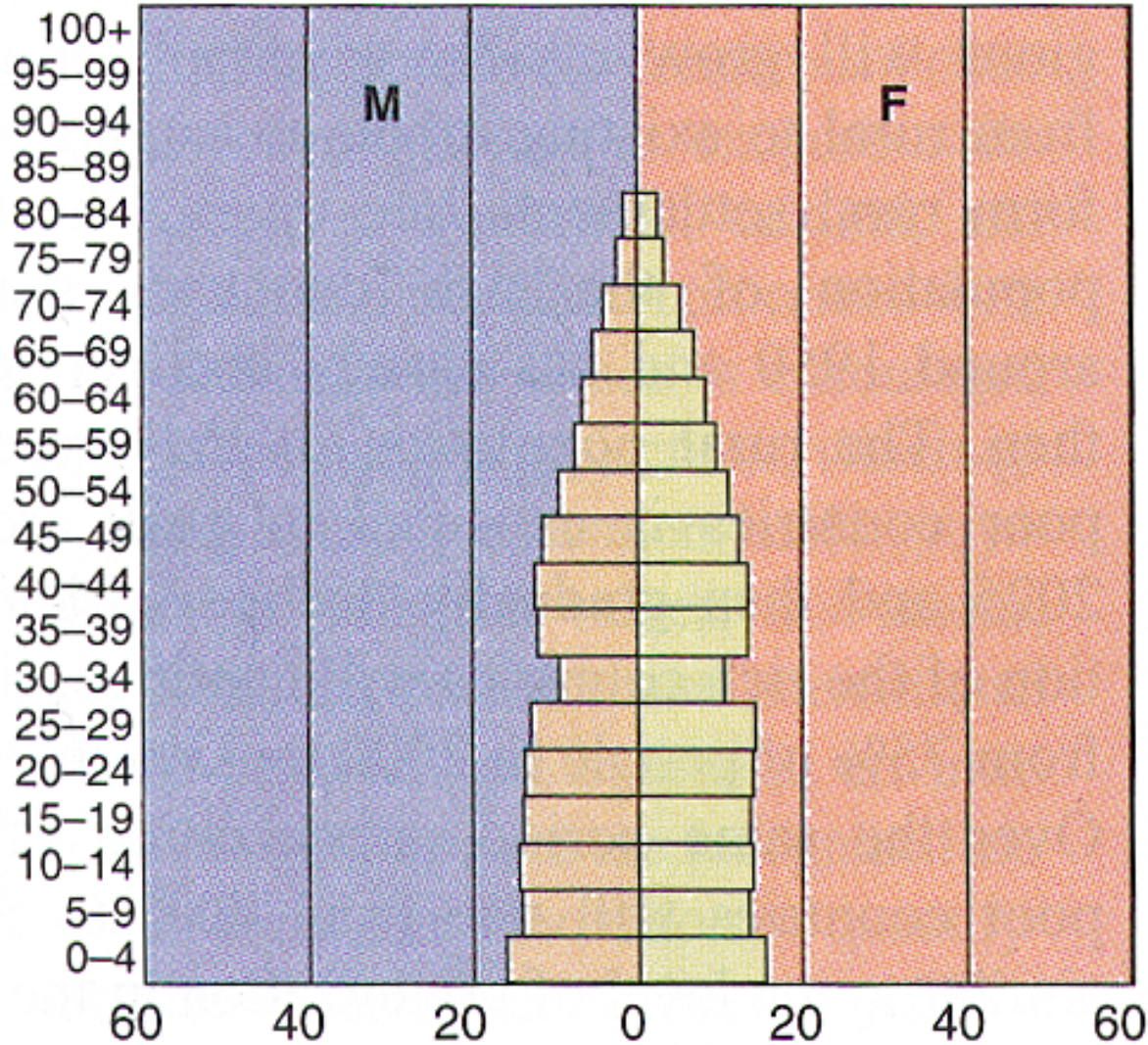
QuickTime™ and a  
TIFF (LZW) decompressor  
are needed to see this picture.



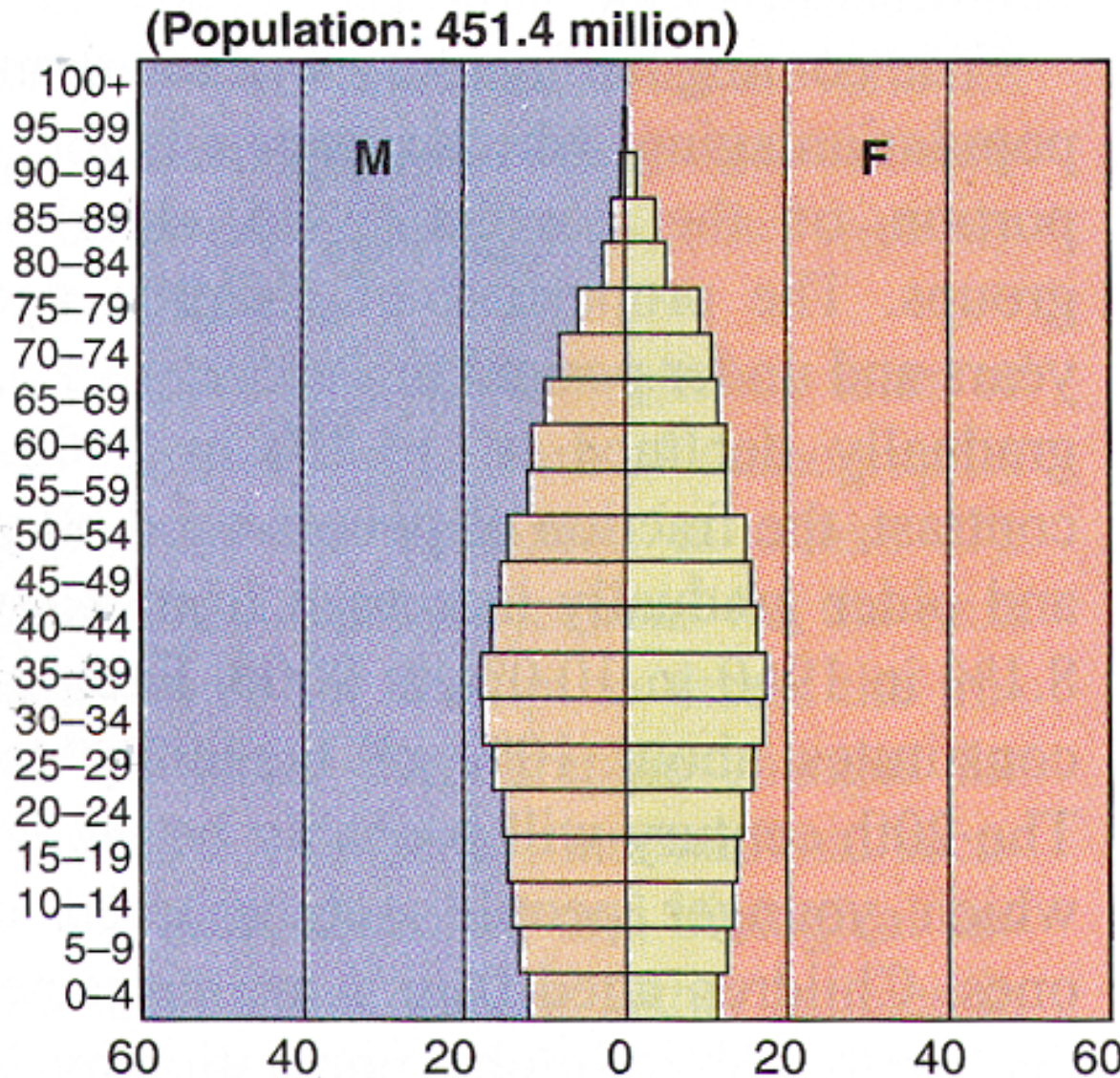
**Robots?**

# Europe - 1950

(Population: 349.8 million)

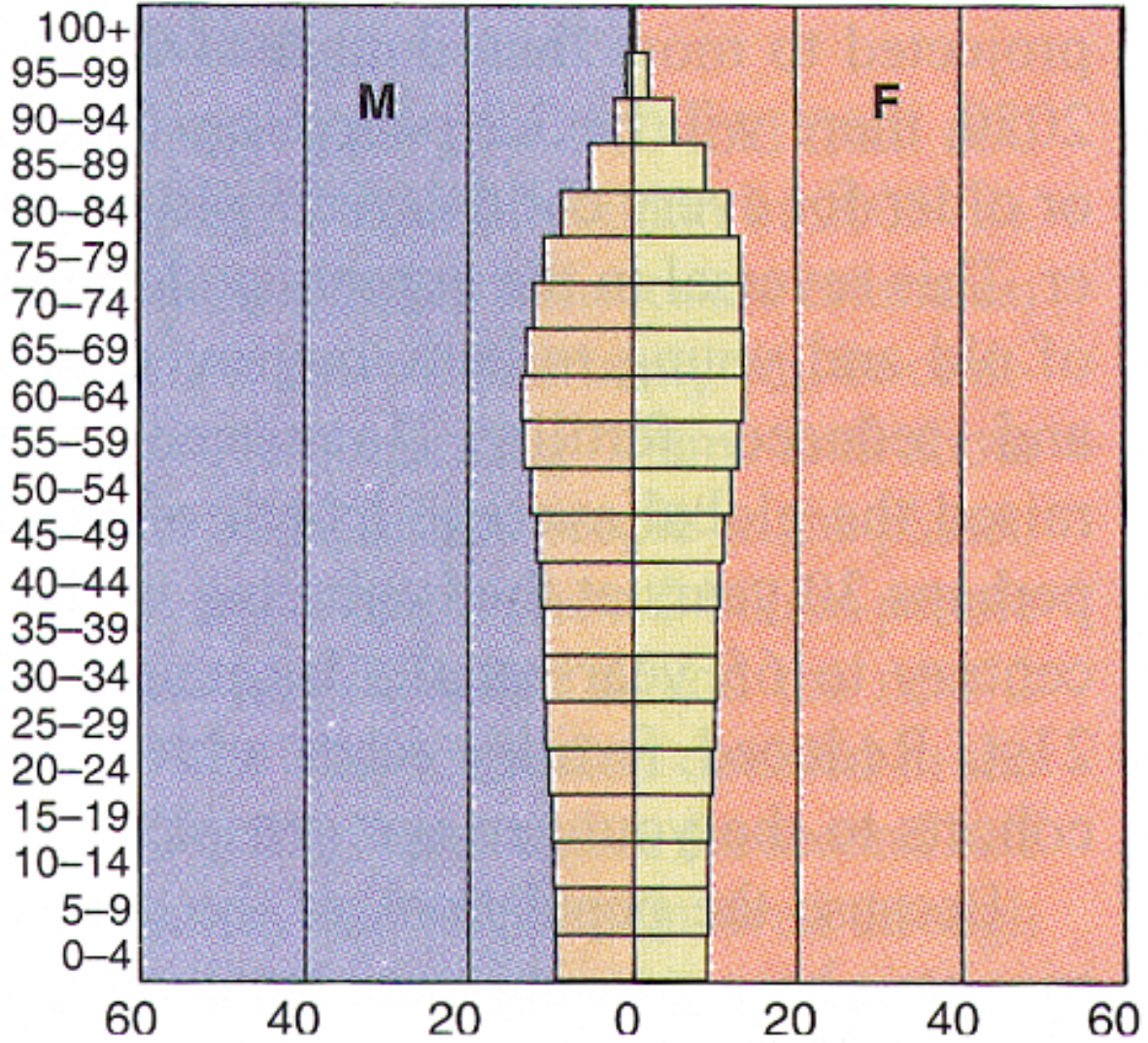


# Europe - 2000

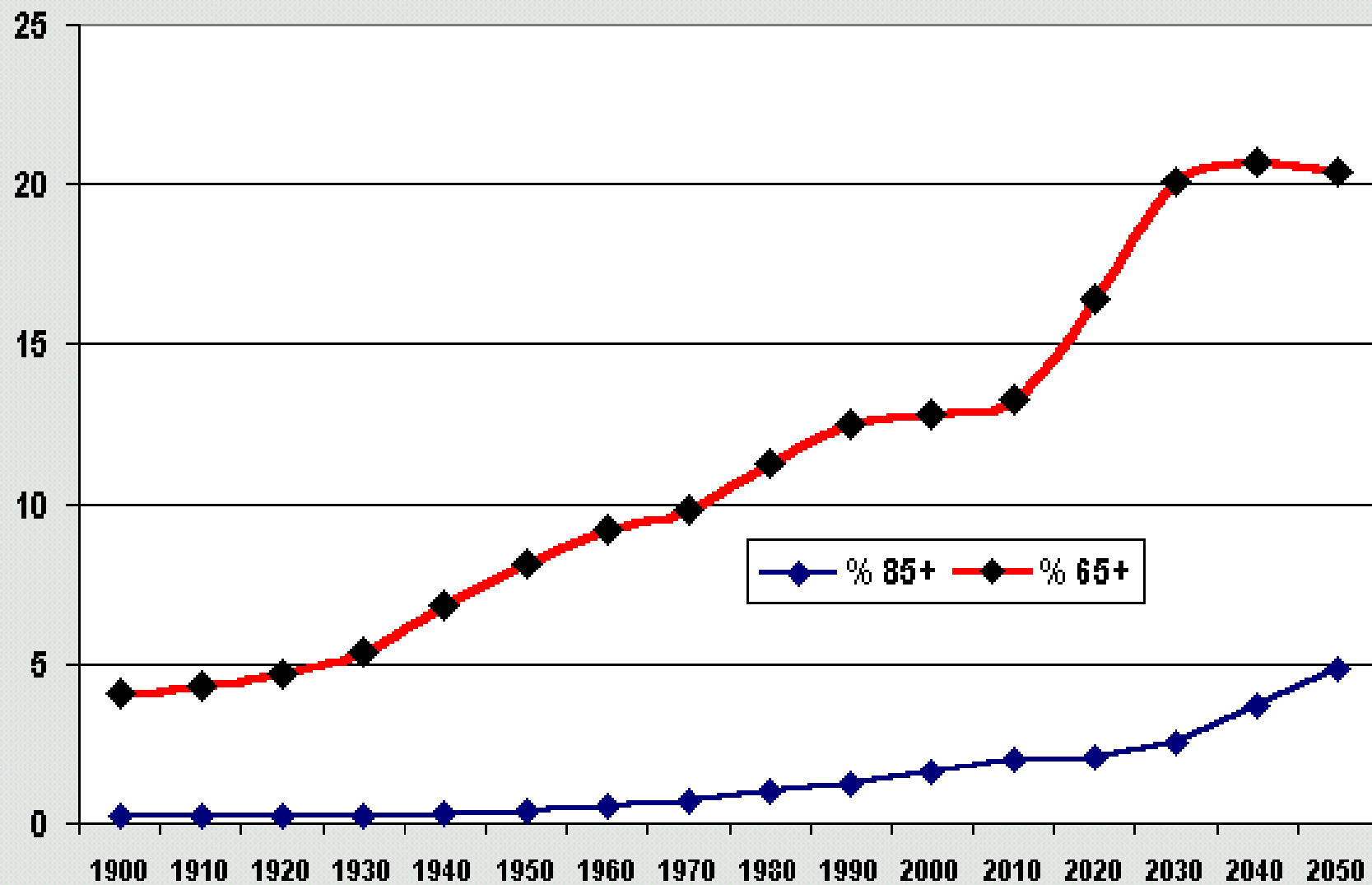


# Europe - 2050

(Population: 401 million)



# Older Population by Age: 1900-2050 - Percent 65+ and 85+









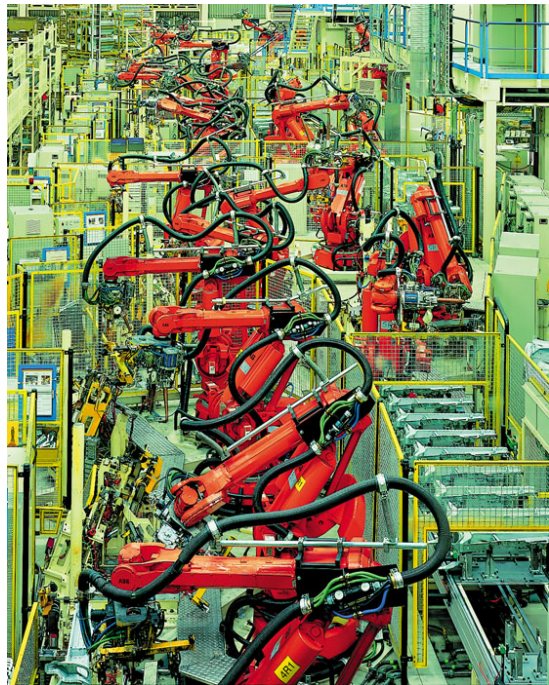


# Two Revolutions

QuickTime™ and a TIFF (Uncompressed) decompressor are needed to see this picture.



- Was
  - large corporate back room operation
  - automation slow and by specialized engineers



QuickTime™ and a TIFF (Uncompressed) decompressor are needed to see this picture.



???

- Now
  - **personal machines**
  - **office workers automate their own work and increase their own productivity**

# Workplace of Tomorrow



## The Personal Robot

- Increase worker productivity
- Empower the workers to automate and manage their own work

